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A typology of project management: emergence and evolution of new forms

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Abstract

Traditionally, project management has focused on the management of projects on a single location either within one organization or among two or more organizations. Recently, however, emerging trends are changing the way projects are organized and managed, creating new challenges in project management research and practice. This paper has two objectives. First, it proposes a classification of project management types based on the number of projects and sites involved and investigate the consequences of such schema. Second, the evolution of projects across three levels is discussed.



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Keywords

Multiple projects; project management; distributed projects; program management; programme management

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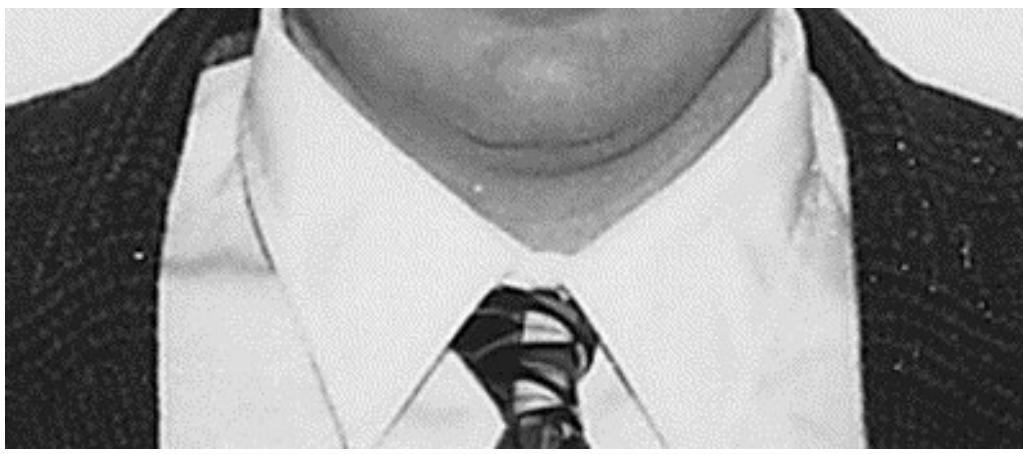
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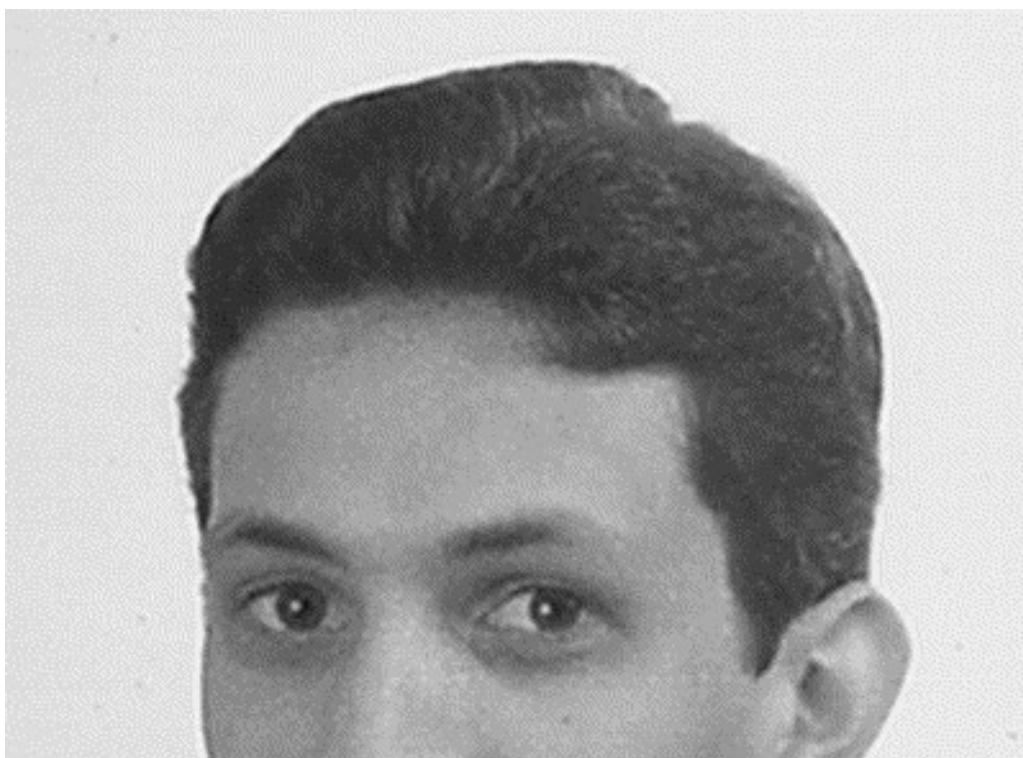
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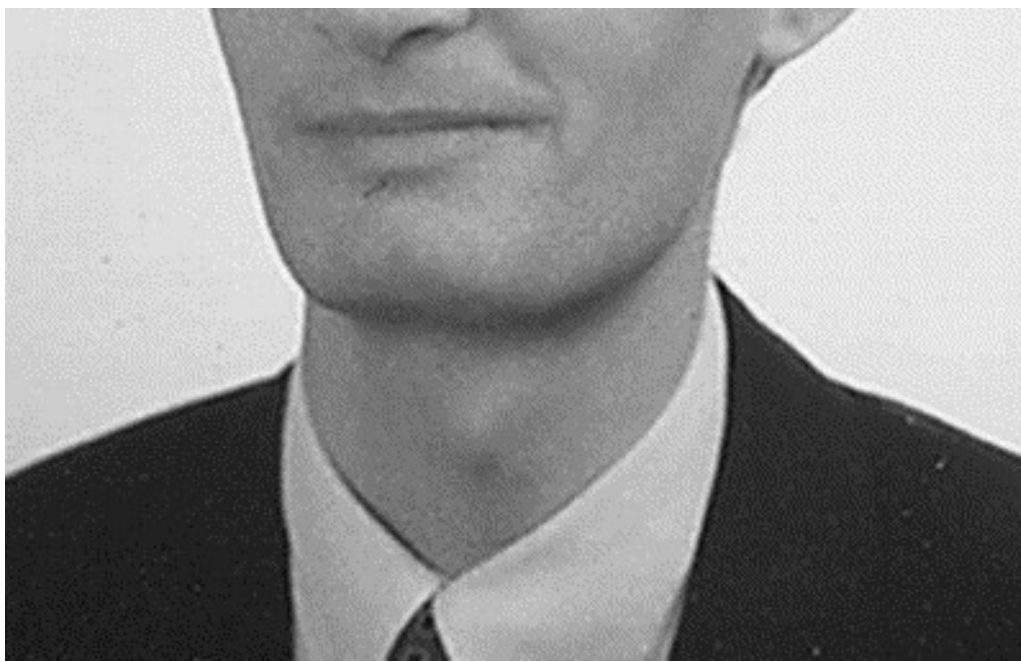




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Paul C. van Fenema is a research assistant at the Rotterdam School of Management, Erasmus University Rotterdam. He is currently involved in a four-year research project which concerns the impact of global distributedness in managing projects. In particular the research focuses on Information System Development and New Product Development projects. Prior to this research, he graduated in a combined degree in Law and Economics at Utrecht University (The Netherlands), and studied Business Administration at the Rotterdam School of Management. His research interests include the transition from co-located to global projects, the supporting role of advanced Information and Communication Technologies, and the application of organization theory on project management.

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