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## The Application of Systems Thinking for 21st Century Operations (The Senior Scout Case Study).

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**Abstract :** An accelerated pace of change is challenging conventional management wisdom. Leaders trapped in the paradigms of the Industrial Age are finding that once successful

practices are no longer appropriate. Leaders must master the conceptual skills necessary to build structures and systems suited for the demands of today's Information Age. The purpose of this paper is to assess the value of systems thinking as a conceptual process for managing the complexity of today's operational environment. Using the Senior Scout Case Study, we will examine some of the applications of systems thinking on a military model. The case study format is intended to focus the readers attention on the relationship or link between systems theory and practical application.

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