The converging business models of Internet and bricks-and-mortar retailers.

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Abstract

The authors discuss the advantages and disadvantages of traditional store-based and online retailing. To minimise the drawbacks, the emerging trend in retailing is a covergence of the two business models of retailing. Several examples of major companies in `bricks-and-mortar' and `online retailing' are cited. In particular, it is pointed out that the stakes are not as clearly in favour of the pure Internet retailers, as often portrayed â€" the quality of execution of the individual company is paramount.



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Keywords

Bricks-and-mortar Retailing; Online Retailing; Internet; Electronic Commerce

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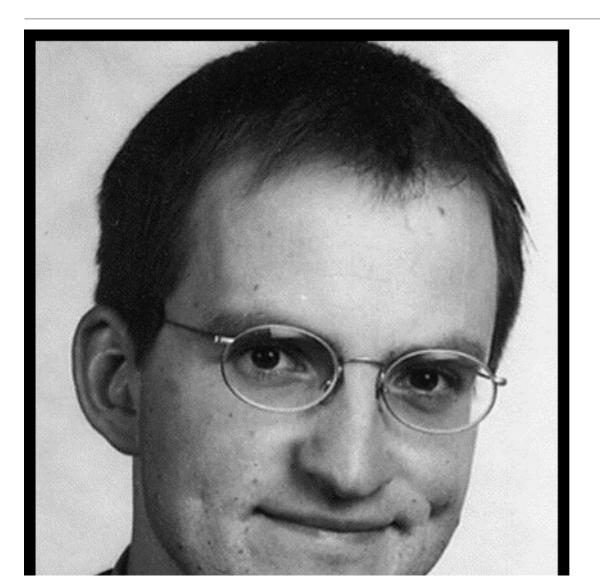
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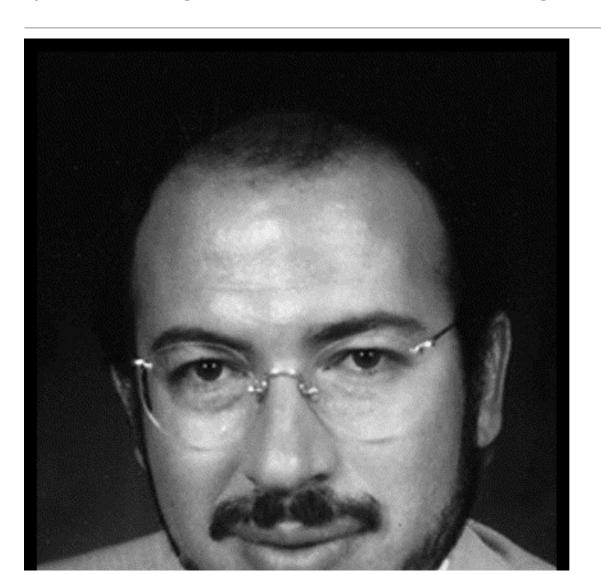


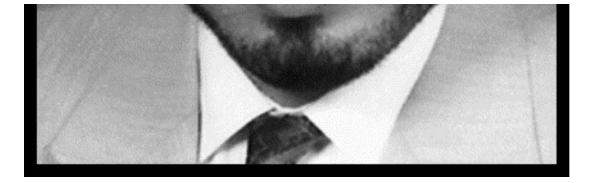


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Albrecht Enders graduated from Dartmouth College, USA, in 1996 with a B.A. in Economics. He is currently a Ph.D. candidate in the area of Strategy and Information Technology at the Leipzig Graduate School of Management, Germany. Albrecht Enders has conducted extensive research work together with Professor Jelassi in the area of electronic commerce and has published a number of award-winning case studies on Internet-based retailing and banking.





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Tawfik Jelassi is Professor of e-Business and Information Technology and Dean of Academic Affairs at the Euro-Arab Management School in Granada, a new venture of the European Union, the League of Arab States, and the Government of Spain. Prior to that, he was on the Faculty of INSEAD (Fontainebleau). His research concentrates on electronic commerce and the strategic use of IT. His latest book is Strategies for e-Business: Creating Value through Electronic Commerce (to be published in 2000).

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