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Theory and methodology

A classified bibliography of recent research relating to project risk management

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Abstract

This document contains a bibliography of recent research relating to project risk management, bringing together relevant research scattered across a range of publications. It considers how success or failure can be defined for a project (more than simple time/cost/technical target achievement). It looks at the historical evidence of projects, illustrating failure to achieve targets. What risk means to a project, and how a project team perceive, identify and quantify risk is considered – often the crucial credibility-point in practice. Techniques are discussed for the analysis of risk, to schedule (including analytical and more generally applicable simulation techniques), cost and technical achievement, both separate analyses and the first steps towards an integrated analysis. Success for project participation depends on who bears the risks, and the vital role of risk analysis in informing the contractual allocation of risk is explored. Finally, the

management structures and procedures needed to manage risk are discussed.



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Keywords

Project management; Risk analysis

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